

# The TameFlow Connection Newsletter

The latest news and ideas about the *TameFlow Approach*

## TameFlow Connection 22

Hello Friends of Herbie

Welcome to the the latest *TameFlow Connection Newsletter*.

### TameFlow and Agile

You might remember that in the the [Campfire Talks with Herbie No 26](#) I had a long chat with [Clarke Ching](#) about *Agile* and the *Theory of Constraints*. Clarke also invited me to explain how I see *Agile* in relation to the *TameFlow Approach*. I did reply during the broadcast; but then thought that my answers needed a better articulation; and set off to write about that for this letter. As I wrote, I realized that the text was maybe too much for the newsletter; so, instead, I turned it into a blog post.

You can find it here: [TameFlow and the Manifesto for Agile Software Development](#). And since it is a blog post, you might want to add your comments or objections in the comments section, and let me know what you think!

### More On Roam

In last week's newsletter I mentioned how the [Roam Research](#) personal knowledge management tool can be useful for documenting **TameFlow Patterns**. In this post - [Building the Global Knowledge Graph: Dreaming the Dream for Roam Research](#) - author [Kyle Harrison](#) elaborates on why Roam is much more than a note-taking app, and compares it to: Excel, GitHub, Google, and even the World Wide Web itself. In short, it aims at being the tool needed to build the "*Global Knowledge Graph*" - so certainly worthwhile to keep an eye on as we maybe will engage in developing a collective **TameFlow Knowledge**

**Graph!** Have you started developing your own personal knowledge-graph with Roam yet? Let me know!

## Reading

Here are some interesting posts / articles for this week:

### Strategic Thinking

[Srivinas Garapati](#): Has come up with another post on the [TameFlow Community](#) site: [Be Like in a Chess Game and Be Like Water in Your Transformational Journey?](#). He touches upon a very interesting topic: **Strategic Thinking** and how to frame it with respect to TameFlow's **Mental Models** and **Patterns**. I think we will hear more from him on this!

### Dependency Management

[Michael Küsters](#) blogged about **dependency management**, in this post: [Dependencies aren't created equal](#). It is an interesting overview about how you might deal with dependencies.

However, what I think is missing is framing *dependency management* in terms of impact on **Financial Throughput** with a **Throughput Accounting** perspective. IT would be a simplifying perspective, as then the only dependencies that matter are the dependencies for the **Constraint** in the system. I would still agree with Michael concluding that the Agile dogma that all "*dependencies are bad*" and should be eliminated is senseless. However I don't agree with Michael's other conclusion that SAFEe's dependency maps are helpful. From a TameFlow viewpoint, such dependency maps simply create unmanageable noise, hiding the presence and impact of the *Constraint* and defeats the very purpose of "managing" dependencies. Dependencies simply cannot be managed unless the presence and effect of the Constraint is taken into consideration.

### Six Technology Questions

A couple of week's ago I referred to [David Hodes](#) post about the [Six Questions to Judge Technology](#). David has published the second post [Six Technology Questions: Part II](#), where he reports on how the six questions actually served in one of his cases. While the case is in the field of (real) mining, the **Thinking Processes** driven by the *Six Technology Questions* is what we need to notice. The next time you are discussing doing something differently or new, try framing the

discussion with the *Six Technology Questions*, and think along the lines suggested by David.

## Re-Read Saturday with Tom Cagley

[Tom Cagley](#), the host of the *Software Process and Measurement Cast*, after a break of a couple of weeks, has come back with a new installment of his [Re-Read Saturday](#). This time he comments about Chapter 17, *Introduction to Full-Kitting* of my [Tame your Work Flow](#) book.

While Tom start's of by saying "I am pretty sure that Steve and Daniel might disagree with me, but I find the concept of full-kitting one of the most important ideas in *Tame your Work Flow*", well, this time, I completely agree with him! **Full-Kitting** is indeed a cornerstone in the managing **Operational Flow**. It is the point of friction between the business and the engineering sides. And friction has a purpose - you might want to check my early writing about this in [Friction is Feedback](#).

The *Full-Kitting* activity provides a sort of "controlled" point of friction. It embodies several patterns that constitute a **Protocol of Interaction**. It is one way (out of many) by which we ensure, for instance, that in the *TameFlow Approach* management does not interfere or interrupt those doing the work. And there are many more important functions of *Full-Kitting* that we will delve into at other times.

## Upcoming Events

Mark your calendars for the following upcoming events

**October 20th, 2020 at 20:00 CEST** *Campfire Talks with Herbie 28*.

The guests will be [Patrick Steyaert](#) and [Arlette Vercammen](#) of Okaloa Flowlabs. We will talk about *Business Simulations* and *Experiential Learning*. To make sure you don't miss this or any forthcoming *Campfire Talks with Herbie* events, subscribe to the [Campfire Events Notification List](#), and you will receive the broadcast links ahead of the event.

**November 4th, 2020 at 23:00 CET** I will be the guest speaker on **Agile Maine's** webinar "*This is an Agile Heresy Manifesto*," hosted by [Miljan Bajic](#). Sign up [here](#).

**November 10th, 2020 at 13:00 CET** *Campfire Talks with Herbie 29*. The guest will be [Peter Merel](#). Of course we will talk about his *XSCALE* and see how it compares to the *TameFlow Approach*.

**November 17th–21st, 2020**, [Daniel Doiron](#) and [Anna Sikorska](#) will present some leading edge TameFlow content at this year's virtual edition of the **Agile Tour Montréal**. One of the worlds largest Agile Tour event, it is a bilingual event with French and English content. You can book tickets [here](#) and check the full programme [here](#). Daniel and Anna will be speaking at these times:

- **November 17th, 2020 at 13:00 EST**: Daniel Doiron on *Flow Efficiency Kanban Boards* (English).
- **November 20th, 2020 at 10:30 EST**: Daniel Doiron on *Flow Efficiency Kanban Boards* (French).
- **November 21st, 2020 at 15:00** Daniel Doiron and Anna Sikorksa on *Timeboxing and Science - Not compatible* (French).

**November 23rd–24th, 2020** I will have a talk at the **Critical Chain Project Management Virtual Conference 2020** organized by the TOCICO. The conference will be targeted at *traditional* project managers that might only have a summary understanding of CCPM and are trying to "uncover better ways" to do their job. Of course, one such better way will be via the *TameFlow Approach*. For more information, see [here](#).

**December 3rd, 2020 at 20:00 CET** will see the first ever discussion panel event on the *Campfire Talks with Herbie 30*. The panel will be moderated by our very own [Mark Jørgensen Chaudhry](#) a.k.a "Question Mark" because when he is around, no question will be left unasked! The topic will be: **Ready now for building the future-proof organization**. We will explore the future of organizations, touching on themes like: resilience, sustainability, diversity, social responsibility, power structures, hierarchies, networks, complexity, etc. and who know how many other lines of thought will be developed. In addition to myself, the panel will include these great professionals:

[Niels Pflaeging](#), a leadership philosopher, management exorcist, speaker, author, advisor. Founder at BetaCodex Network. Thanks to Niels: the idea of this panel was developed with his input!

[Pamela Dukes OLY](#), an enterprise agile coach & trainer, and a Hall of Fame Olympic athlete who is focused on helping teams through servant leadership and self-reliance strategies;

[Ritu Ward, FACHE](#), a Healthcare executive with success delivering quality, growth, and strategy while leading high performing teams;

and last, but not least, [Nigel Thurlow](#), former Chief of Agile of Toyota and the co-creator of The Flow System.

That's it for this time.

Have a great week!

Steve

P.S.

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